

# Quality Alliance Steering Committee Quarterly Meeting

December 15, 2010

# Welcome to the Quality Alliance Steering Committee Webinar

Some initial housekeeping before we start...

- To connect to the call, please dial the phone number (1-800-747-5150), and the participant code (7976166).
- To minimize feedback, please confirm that the microphone on your telephone is muted.
- Please ask questions via the chat box. Staff will monitor the questions and invite you to ask them at designated times.
- If you are experiencing technical difficulties, contact support at 202-797-6193.

# Aligning Toward Nationally Consistent Data Collection/Aggregation to Support Performance Measurement

Cover memo found under Tab 2

Mark McClellan | Carolyn Clancy

# **QASC Accomplishments, Scope of Activities for 2011 & Work Group Updates**

Additional materials found under Tab 3

Del M. Conyers

# Overview

- QASC Accomplishments
- Work Group Updates
- Question & Answer

# QASC Accomplishments: High-Value Health Care

- Measures of Cost and Efficiency
  - Developed and tested detailed measure specifications for each of 12 selected high-priority conditions
- Advancing Equity in Health Care Quality
  - Identified best practices for collecting and reporting race, ethnicity, and primary language identifiers as well as steps to measure and use these data
- Data Aggregation and Integration Approaches
  - Evaluated alternative methods for data collection and analysis using different data sources, such as electronic health records and claims

# Scope of Activities for 2011

- Develop a nationally-consistent approach for data aggregation and collection to produce and report measures
- Test and implement advanced best practices in data collection and aggregation
- Promote use of standardized, consistent, reliable quality and cost data

# Q&A and Discussion

1. Are the proposed scope of activities for QASC and Work Groups useful?
2. Are there additional key areas that need to be addressed?
3. How do we effectively promote the efficient use of performance results?

# QASC Work Groups

The QASC appointed the following Work Groups to carry out specific assignments or projects with specific deliverables and milestones:

- Measure Implementation Strategy  
*Co-chairs: Lew Sandy and Paul Tang*
- National-Regional Implementation  
*Chair: Jim Chase*
- Cost of Care  
*Co-chairs: Chuck Cutler and Gregg Meyer*
- Patient-Reported Measurement  
*Co-chairs: Debra Ness and Michael Barr*

# Measure Implementation Strategy Work Group

## Purpose:

- Provide feedback and strategic guidance on:
  - Identifying advanced methods of data aggregation and integration
  - Identifying best practices from the public and private sector
  - Selecting measurement strategies that could align across different reform priorities, including P4P and Meaningful Use

## Key Areas of Engagement in 2011:

- Advising staff on performance measurement within the ACO pilots, including ensuring comparability of clinically-enriched performance measure results across ACO pilot sites and systems
- Advising on methodological and technical issues that arise in the context of applying a nationally-consistent approach to data collection, data aggregation, and performance measurement

# National-Regional Implementation Work Group

## Purpose:

- Establish effective bi-directional communication between national and regional organizations
- Promote consistent implementation strategies locally and nationally

## Key Areas of Engagement in 2011:

- Identify effective ways to make easy-to-use and nationally consistent performance information available to communities across the United States, including optional methods for regional information supplementation
- Identify means to expand and sustain locally-focused quality improvement initiatives around the country
- Develop recommendations for the detailed roles, responsibilities, operational requirements, sustainable operational models, and timelines that public-private partnerships and other stakeholders could adopt to make performance results more widely available

# Cost of Care Work Group

## Purpose:

- Focus on developing and implementing strategies for measuring costs, resource use, and efficiency
- Refine episode cost-of-care methodology and identify pilot sites for continuous efficiency/cost measure improvement

## Key Areas of Engagement in 2011:

- Provide technical and implementation expertise for testing ABMS/Brookings episode-based cost-of-care measures in Aligning Forces for Quality communities
- Provide technical expertise to implement cost measures for ACOs
- Identify opportunities for cost-of-care measure development in the context of health IT-related initiatives, including Beacon Community, state Health Information Exchanges, etc.
- Promote a core set of efficiency measures (e.g., per capita, episode-based, procedure-based, etc.) for different applications

# Patient-Reported Measurement Work Group

## Purpose:

- Provide strategic guidance on:
  - Identifying best practices from the public and private sectors on methods and modes of acquiring information from patients re: demographics, care experience/satisfaction, functional status, and needs/preferences and values related to care
  - Identifying key levers for promoting more widespread collection and use of patient-reported information

## Key Areas of Engagement in 2011:

- Identify best practices and current demonstrations to acquire, analyze, and use patient-reported information across all care sectors
- Identify early opportunities to construct a demonstration to pilot a core set of patient reported data for use in pilots and new models of care and payment
- Identify data stewardship functions that should be in place for public reporting and other activities

# Q&A and Discussion

1. Are the proposed scope of activities for QASC and Work Groups useful?
2. Are there additional key areas that need to be addressed?
3. How do we effectively promote the efficient use of performance results?

# Other Opportunities to Align with Performance Measure Implementation Efforts

Additional materials found under Tab 4

Ayodola Anise | Kerri Petrin | Carolyn Clancy

# Brookings-Dartmouth Accountable Care Organization Measurement Initiative

- Background
  - ACOs are a promising payment reform model
  - Brookings-Dartmouth Initiative has a Learning Network that offers practical guidance and a forum for ACOs to learn from one another throughout the process of planning and implementation
  - Initiative includes of five provider groups implementing shared savings programs with commercial payers
  - Pilot sites and payer partners include: Carilion Clinic/TBD; Norton Healthcare/Humana; Tucson Medical Center/UnitedHealthcare; Monarch HealthCare/Anthem; HealthCare Partners/Anthem

# Brookings-Dartmouth Accountable Care Organization Measurement Initiative

- Goals
  - Create consistent, actionable information on quality and utilization for providers to make improvements within the ACO
  - Provide an assurance to patients and payers that any shared savings accumulated by the ACO was not gained at the expense of patient care
  - Create a template for performance measurement that is nationally replicable and available for use by private payers and the Medicare program
- Involvement of QASC
  - Staff will present best practices identified from Learning Network and pilots to QASC
  - Through the Measure Implementation Strategy and Patient-Reported Measurement Work Groups, findings and best practices from the Initiative can be made actionable

# Beacon Community Program

- Background
  - In 2010, the Office of the National Coordinator for Health Information Technology awarded 17 grants totaling \$250 million to communities across the country that are leading the way in health IT. Communities will use funding to:
    - Build and strengthen their health IT infrastructure and exchange capabilities
    - Demonstrate how meaningful use of electronic health records and health IT can lead to improvements in health care quality, reductions in unnecessary costs, and gains in public health
    - Provide support and guidance to other communities for achieving meaningful use and measurable health care improvements and cost savings

# Beacon Community Program

- Goals
  - Brookings will provide technical assistance, in partnership with Booz Allen Hamilton and the Institute for Healthcare Improvement, to the communities. Lead role in two domains: Data & Performance Measurement and Sustainability
  - In each area, Brookings is administering Work Groups and related activities to support communities' work

# Alignment of Private Sector Initiatives

Carolyn Clancy

Quality Alliance  
Steering Committee

# Discussion

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